

CDA Redevelopment

Agency Overview

Agency Mission

The mission of Community Development Authority (CDA) Redevelopment is to carry out various housing and redevelopment initiatives on behalf of the City, with powers and duties provided by State Statutes.

Agency Overview

The Agency provides assisted housing development and management, neighborhood revitalization, housing financing and rehabilitation, and oversees urban renewal and redevelopment. As the City's housing authority, the CDA is charged with planning the redevelopment of areas where unsafe housing exists and with providing safe and sanitary dwelling accommodations for persons of low income. Acting as the redevelopment authority, the CDA provides for the elimination and prevention of substandard, deteriorated, and blighted areas through redevelopment activities. In addition, the Common Council has designated, by ordinance, the CDA as the administrative entity for the City's various housing rehabilitation and home buyers' assistance loan programs.

2021 Budget Highlights

The 2021 Adopted Budget:

- Includes new revenue and expenses related to transferring 32 public housing units at the end of 2020 from CDA Housing to the Madison Revitalization and Community Development Corporation (MRCDC), a 501c3 owned by the CDA and now presented in the CDA Redevelopment budget (Increase: \$535,000).
- Reallocates part of PCED Director's salary and benefits to the Community Development Authority for the time spent supporting CDA Redevelopment (Increase: \$7,000).

CDA Redevelopment

Function: Planning & Development

Budget Overview

Agency Budget by Fund

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
CDA	3,155,669	872,003	950,104	1,387,473	1,390,996	1,465,996
TOTAL	\$ 3,155,669	\$ 872,003	\$ 950,104	\$ 1,387,473	\$ 1,390,996	\$ 1,465,996

Agency Budget by Service

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Redevelopment	3,155,669	872,003	950,104	1,387,473	1,390,996	1,465,996
TOTAL	\$ 3,155,669	\$ 872,003	\$ 950,104	\$ 1,387,473	\$ 1,390,996	\$ 1,465,996

Agency Budget by Major-Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Intergov Revenues	-	-	-	(391,188)	(391,188)	(391,188)
Charges For Services	(1,814,304)	(146,540)	(146,808)	(310,640)	(176,640)	(251,640)
Investments & Other Contributions	(198,059)	(314,610)	(198,059)	(252,590)	(73,566)	(73,566)
Misc Revenue	(35,493)	-	-	(650)	(650)	(650)
Other Financing Source	(921,813)	(410,853)	(605,237)	(432,405)	(748,952)	(748,952)
Transfer In	(186,000)	-	-	-	-	-
TOTAL	\$ (3,155,669)	\$ (872,003)	\$ (950,104)	\$ (1,387,473)	\$ (1,390,996)	\$ (1,465,996)

Agency Budget by Major-Expenses

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Salaries	46,134	143,618	98,771	269,093	214,196	214,196
Benefits	60,895	49,781	21,320	58,688	67,878	67,878
Supplies	146	2,500	4,713	26,840	26,840	26,840
Purchased Services	625,229	70,988	70,063	134,883	84,883	84,883
Debt & Other Financing	2,237,266	605,116	755,238	897,969	444,593	444,593
Transfer Out	186,000	-	-	-	552,606	627,606
TOTAL	\$ 3,155,669	\$ 872,003	\$ 950,104	\$ 1,387,473	\$ 1,390,996	\$ 1,465,996

CDA Redevelopment

Function:

Planning & Development

Service Overview

Service: Redevelopment

Citywide Element: Neighborhoods and Housing

Service Description

This service is responsible for the Community Development Authority's (CDA) housing, economic, and redevelopment initiatives in the City of Madison. CDA Redevelopment manages Monona Shores Apartments, Burr Oaks Senior Housing, Revival Ridge Apartments, Reservoir Apartments, and commercial space at the Village on Park. Active CDA Redevelopment projects include single-family home construction in the Allied Drive neighborhood and redevelopment of aging public housing units. The goals of this service are to provide high-quality housing for low-income households and to undertake redevelopment activities that strengthen low and moderate-income neighborhoods.

Major Budget Changes

- Budgeted revenue and expenses related to transferring 32 public housing units at the end of 2020 from CDA Housing to the Madison Revitalization and Community Development Corporation (MRCDC), a 501c3 owned by the CDA (\$535,000).
 - Eliminated the budget for offsetting revenues and expenses related to property insurance payments, interest payments, and payment in lieu of taxes (PILOT payments). These expenses are reimbursed by the individual CDA properties and removing the budgeted revenues and expenses will align with how the transactions actually occur between the CDA sub-funds. The overall effect on the budget is revenues and expenses decreasing by the same amount (\$314,000).
 - Finance Committee amendment #3 increased CDA Redevelopment's Transfer out to General by \$75,000 to budget Payment in Lieu of Taxes (PILOT) at the appropriate amount.

Activities Performed by this Service

- Housing Asset Management: Oversee contracts with property managers to administer housing projects.
 - Commercial Asset Management: Oversee operations at The Village on Park by managing a contract with a property management company.
 - Staffing the CDA Board: As a separate public entity, the CDA is governed by a Board of Commissioners. CDA staff and assigned City staff support the operation of the Board and its committees.

Service Budget by Fund

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,155,669	872,003	950,104	1,387,473	1,390,996	1,465,996
TOTAL	\$ 3,155,669	\$ 872,003	\$ 950,104	\$ 1,387,473	\$ 1,390,996	\$ 1,465,996

Service Budget by Account Type

CDA Redevelopment

Function:

Planning & Development
Line Item Detail
Agency Primary Fund: CDA

Intergovernmental Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Federal Revenues Operating	-	-	-	(391,188)	(391,188)	(391,188)
TOTAL	\$ -	\$ -	\$ -	\$ (391,188)	\$ (391,188)	\$ (391,188)

Charges for Service

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Development Fees	(21,440)	(25,040)	(25,308)	(31,440)	(31,440)	(31,440)
Reimbursement Of Expense	(17,661)	(121,500)	(121,500)	(136,000)	(2,000)	(77,000)
Dwelling Rent	-	-	-	(143,200)	(143,200)	(143,200)
Non Dwelling Rent	(1,775,203)	-	-	-	-	-
TOTAL	\$ (1,814,304)	\$ (146,540)	\$ (146,808)	\$ (310,640)	\$ (176,640)	\$ (251,640)

Investments & Contributions

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Interest	(198,059)	(314,610)	(198,059)	(252,590)	(73,566)	(73,566)
TOTAL	\$ (198,059)	\$ (314,610)	\$ (198,059)	\$ (252,590)	\$ (73,566)	\$ (73,566)

Misc Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Miscellaneous Revenue	(35,493)	-	-	(650)	(650)	(650)
TOTAL	\$ (35,493)	\$ -	\$ -	\$ (650)	\$ (650)	\$ (650)

Other Finance Sources

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Sale Of Assets	(921,813)	(400,000)	(605,237)	(400,000)	(400,000)	(400,000)
Fund Balance Applied	-	(10,853)	-	(32,405)	(348,952)	(348,952)
TOTAL	\$ (921,813)	\$ (410,853)	\$ (605,237)	\$ (432,405)	\$ (748,952)	\$ (748,952)

Transfer In

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Transfer In From CDA	(186,000)	-	-	-	-	-
TOTAL	\$ (186,000)	\$ -	\$ -	\$ -	\$ -	\$ -

Salaries

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Permanent Wages	47,238	205,813	98,771	242,689	296,414	296,414
Salary Savings	-	(87,695)	-	(92,718)	(82,718)	(82,718)
Pending Personnel	-	25,000	-	118,622	-	-
Compensated Absence	(7,410)	-	-	-	-	-
Hourly Wages	5,682	-	-	-	-	-
Overtime Wages Permanent	624	500	-	500	500	500
TOTAL	\$ 46,134	\$ 143,618	\$ 98,771	\$ 269,093	\$ 214,196	\$ 214,196

Benefits

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Health Insurance Benefit	4,704	20,092	9,307	23,497	25,336	25,336
Wage Insurance Benefit	244	186	398	342	581	581
WRS	3,512	13,892	6,465	16,381	19,567	19,567
FICA Medicare Benefits	4,034	15,611	5,149	18,468	22,394	22,394
Pension Expense	48,401	-	-	-	-	-
TOTAL	\$ 60,895	\$ 49,781	\$ 21,320	\$ 58,688	\$ 67,878	\$ 67,878

CDA Redevelopment
Function:
Planning & Development
Line Item Detail
Agency Primary Fund: CDA

Supplies

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Office Supplies	-	-	-	500	500	500
Copy Printing Supplies	63	-	6	700	700	700
Furniture	-	-	2,500	-	-	-
Hardware Supplies	-	2,000	1,707	500	500	500
Software Lic & Supplies	-	-	-	100	100	100
Postage	83	-	500	250	250	250
Work Supplies	-	500	-	1,100	1,100	1,100
Asphalt Repair Materials	-	-	-	100	100	100
Janitorial Supplies	-	-	-	1,000	1,000	1,000
Safety Supplies	-	-	-	500	500	500
Snow Removal Supplies	-	-	-	250	250	250
Uniform Clothing Supplies	-	-	-	140	140	140
Building Supplies	-	-	-	1,000	1,000	1,000
Electrical Supplies	-	-	-	200	200	200
HVAC Supplies	-	-	-	10,000	10,000	10,000
Plumbing Supplies	-	-	-	5,000	5,000	5,000
Machinery And Equipment	-	-	-	500	500	500
Equipment Supplies	-	-	-	5,000	5,000	5,000
TOTAL	\$ 146	\$ 2,500	\$ 4,713	\$ 26,840	\$ 26,840	\$ 26,840

Purchased Services

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Natural Gas	-	-	-	2,500	2,500	2,500
Electricity	-	1,000	-	4,500	4,500	4,500
Water	3,609	4,300	4,749	9,800	9,800	9,800
Sewer	-	-	-	5,000	5,000	5,000
Stormwater	409	400	415	3,400	3,400	3,400
Telephone	-	-	-	200	200	200
Cellular Telephone	-	-	-	200	200	200
Building Improv Repair Maint	28,425	-	-	1,250	1,250	1,250
Fire Protection	-	-	-	250	250	250
Pest Control	-	-	-	775	775	775
Grounds Improv Repair Maint	-	-	-	2,000	2,000	2,000
Landscaping	7,833	6,000	7,833	14,220	14,220	14,220
Equipment Mntc	-	-	-	500	500	500
Recruitment	-	-	375	-	-	-
Conferences & Training	725	3,000	450	3,000	3,000	3,000
Appraisal Services	-	1,000	-	1,000	1,000	1,000
Audit Services	10,000	10,000	10,000	23,000	23,000	23,000
Management Services	520,400	-	-	-	-	-
Advertising Services	-	500	-	500	500	500
Architecutural Services	2,099	-	-	-	-	-
Other Services & Expenses	4,095	5,288	157	5,788	5,788	5,788
Grants	12,100	-	-	-	-	-
Property Insurance	35,535	39,500	46,084	57,000	7,000	7,000
TOTAL	\$ 625,229	\$ 70,988	\$ 70,063	\$ 134,883	\$ 84,883	\$ 84,883

Debt & Other Financing

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Principal	-	5,002	-	15,002	-	-
Interest	260,622	268,364	277,234	220,956	32,461	32,461
Paying Agent Services	1,000	7,380	1,000	28,500	28,500	28,500
PILOT	70,000	85,000	85,000	85,000	-	-
Fund Balance Generated	1,905,644	239,370	392,004	548,512	383,632	383,632
TOTAL	\$ 2,237,266	\$ 605,116	\$ 755,238	\$ 897,969	\$ 444,593	\$ 444,593

Transfer Out

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Transfer Out To General	-	-	-	-	-	75,000
Transfer Out To Debt Service	-	-	-	-	552,606	552,606
Transfer Out To CDA	186,000	-	-	-	-	-
TOTAL	\$ 186,000	\$ -	\$ -	\$ 552,606	\$ 444,593	\$ 627,606

CDA RedevelopmentFunction: **Planning & Development***Position Summary*

Classification	CG	2020 Budget		2021 Budget					
		Adopted	Request	Executive		Adopted			
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA EXECUTIVE DIR-21	18	1.00	91,800	1.00	92,718	1.00	92,718	1.00	92,718
REAL ESTATE DEV SPEC 4-18	18	1.00	79,697	1.00	80,493	1.00	80,493	1.00	80,493
TOTAL		2.00	171,497	2.00	173,211	2.00	173,211	2.00	173,211

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.