

City of Madison

2020 Capital Budget & Capital Improvement Plan



Executive Summary



Satya Rhodes-Conway
Mayor



Office of the Mayor

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2020 Executive Capital Budget & Capital Improvement Plan

Mayor Satya Rhodes-Conway

Every budget is a statement of our values. My capital budget is rooted in my vision of how Madison can be a great city for everyone. A place where individuals and families thrive. A place where businesses start up, grow and prosper. A place where many come to study and play.

That vision is not yet fully realized. Housing has become much less affordable for many in our city. Our mobility options favor those with means, while many individuals and families often face long rides to jobs, schools, and child care on our transit system. The impacts of climate change are causing real problems in our neighborhoods. And we still have deep racial disparities in opportunity and outcomes in our community.

We must—and will—meet and overcome these challenges in ways that are innovative and inclusive.

My priorities for our great city are clear – affordable housing for all residents and the expansion of our transit system to ensure fast, reliable, accessible service. I am committed to doing this work through the dual lenses of equity and sustainability. I am committed to doing it in a fiscally responsible way.

My first capital budget lowers general obligation debt from what was requested by Departments by \$116.0 million.

I have always been committed to innovation in the way we do business as a city. Innovation requires that we understand the results our residents seek and use data wisely to develop, implement and monitor the strategies that achieve those results. Delivering results in an efficient, effective and affordable manner means we must make tough choices.

Toward that end, the 2020 Capital Budget and Capital Improvement Plan (CIP) represent a new era for how Madison approaches the budget process. The future of the budget process:

- Is one that begins with funding the outcomes that matter most to our residents.
- It is one where we focus on planning efforts which advance our priorities rather than look for what to cut.
- And most importantly, it is one where we clearly define the problems we are seeking to solve, measure our progress, and report back to the community regarding the outcomes.

For the first time, all 192 capital items proposed by agencies were required to be connected to an element of the comprehensive plan, Imagine Madison. Each was analyzed through a set of criteria to determine those projects that were the highest priority and demonstrated the highest levels of readiness to be completed. This process was intentional and deliberate to identify and support those initiatives that address equity and sustainability goals in our community.

I used the feedback from this process to develop my \$1.1 billion plan for capital investment over the next six years. While this process was oriented around investing in those things that matter most to our residents, it was also comprised of many tough decisions. We know the capital needs in our growing city are great and exceed the financial capacity of what our residents can afford. That is why I have introduced a new concept to the city's capital budget – The Horizon List – a tool to identify and acknowledge critical and high priority projects that are at the conceptual stage which need additional planning prior to inclusion in the Capital Budget. This is an important step to ensuring how we present items in the Capital Budget, both in terms of timeline and dollars, is consistent with what we are able to successfully deliver.

To that end, the 2020 Capital Budget & Capital Improvement Plan is built around the 6 Elements of a Great City as identified in Imagine Madison:

- Land Use and Transportation
- Neighborhoods and Housing
- Green and Resilient
- Economy and Opportunity
- Culture and Character
- Effective Government

Below are highlights of how my capital plan advances each of these Elements, which are critical to making our vision of our Great City a reality.

Land Use & Transportation

Madison is a growing City. Over the past twenty years almost 50,000 people have moved into the City. In the next 30 years, our region is projected to have 100,000 more. Our beautiful Isthmus must not be turned into a superhighway. Metro Transit transports 57,000 riders daily. We need to build on success and grow a modern transit system that is regional, fast and reliable. That is why my budget includes:

- Funding implementation of the first phase of Bus Rapid Transit by 2024. Bus Rapid Transit will use dedicated lanes, modern stations, larger buses and other enhancements to expand service and reduce ride times for Metro riders by up to 25%.
- Modernizing the Metro Headquarters facility and our antiquated bus barn to meet the demand for new buses and prepare for more electric vehicles while ensuring the health and safety needs of Metro employees.
- Investing in a Satellite Bus Facility to increase bus storage capacity and prepare for expanded service with the goal of seeing annual ridership reach 18,000,000.

- Enhancing the City’s pedestrian and bike path infrastructure through four projects that will expand our overall path network in the City.
- Continuing to make priority investments in our street network.

Neighborhoods & Housing

Housing is a basic need for everyone. Cultivating strong neighborhoods where residents feel connected, invested, and stable is a vital component in ensuring our City continues to thrive.

As Madison has grown, the landscape of our housing market and neighborhoods has also changed. From 2007 through 2015, 9 out of 10 new Madisonians were renters, and new development has primarily been in multi-family units. Despite that, we have seen the vacancy rate in our rental market fall from 5.6% to 2.8%, which is driving up rents.

Ensuring that all Madisonians have access to affordable housing in complete neighborhoods is a key focus on my administration. The 2020 Capital budget:

- Creates a new Land Banking Fund that makes \$1.0 million available annually to acquire parcels of land that can be used for affordable housing and other neighborhood supporting developments, while prioritizing community partnerships.
- Increases funding for the Affordable Housing program to keep pace with increasing construction costs in our community.
- Continues funding for Consumer Lending loan programs aimed at supporting families purchasing a new home or staying in their homes.
- Funds the Healthy Retail Access program which provides grant opportunities for retail food businesses in neighborhoods that lack access to healthy food options.

Green & Resilient

Our climate is rapidly changing as our weather patterns continue to be increasingly unpredictable. For years Madison has demonstrated leadership for the ways we steward the City’s land, air, and water resources. We have also been intentional about offering a world class park system for our residents and visitors.

In this area we know too many trends are going in the wrong direction: total citywide greenhouse gas emissions increased from 3.9 million to 4.6 million tons between 2010 and 2014. The overall solid waste diversion rate has slowed from 73% in 2011 to 61% in 2015. The 2020 CIP seeks to reverse these trends by:

- Continued investment in the Sustainability program. Funding in 2020 will be for the Green Power training program, solar installations on City buildings, and purchasing renewable energy credits. It is our goal to increase the City’s energy generated from renewable sources by 33% in 2020.
- Increased investment in flood mitigation projects with an emphasis on using green infrastructure in new ways so that we dramatically decrease the number of building and roadways that flood during extreme rain events.
- Continued investment in electric vehicles for the City’s fleet, which reduce our emissions and save on maintenance costs.

- Funds to study ways to keep PFAS and chloride contamination from winter salt use out of our drinking water.

Economy & Opportunity

A strong and diversified economy that works for everyone is a critical element to ensuring Madison continues to grow and thrive.

Although we see great strength in these areas, there are very real disparities in household income and educational attainment between communities of color and white families. In addition to investments in affordable housing, transit, local groceries, parks and libraries, the 2020 CIP seeks to reverse these trends by:

- Continuing funding for the Cooperative Business Development program which provides grants and training to cooperatives that are focused on job creation. In 2020 we will seek to support up to 6 newly incorporated business cooperatives.
- Planning to stand up an Equity Business Initiative providing support entrepreneurship and business development among communities historically facing barriers to entering the capital market, especially businesses owned and operated by people of color. This new program is on the Horizon List with the intent that City staff will conduct an equity analysis focused on engaging the community prior to creating the new program.

The Public Market is a project we have debated as a community for a number of years. I recognize this project's ability to support businesses and cultivate entrepreneurship which is critical to realizing the goals of this element. My budget anticipates construction of the Public Market will continue as currently planned, but transfers the local funding share (\$7.5 million) to revenue from the tax increment district that runs along the East Washington Avenue corridor and calls for the Madison Public Market Foundation to raise an additional \$500,000 to complete the project. I used the \$7.5 million saved here to invest in Bus Rapid Transit, Affordable Housing, and Land Banking with a focus on reducing the City's debt obligations.

Culture & Character

So much of what makes Madison great is its uniqueness and vibrancy. Madison is a cultural hub in the region drawing in new residents and visitors through the beauty of our natural surroundings and the vibrancy of our neighborhoods. Having welcoming community space is a critical component to continuing these trends.

The 2020 CIP advances these priorities by:

- Funding to complete the renovation of the Warner Park Community Center by 2024. Expansion will especially focus on providing a welcoming space for local youth of color. Once complete, the number of visitors to the Center is expected to increase by 30%.
- Continued investment in our library collection. Funding of this asset over the course of the CIP will increase to keep pace with the projected growth in population.
- New funding to renovate the Senior Center ensuring the facility continues to meet the needs of the City's older adult community.

Effective Government

Ensuring that Madison continues to thrive requires an efficient and high performing government. The 2020 CIP advances these priorities by:

- Investments in new IT systems replacing outdated legacy systems, specifically new property assessment and tax systems. These systems will help us ensure that commercial properties pay their fair share.
- Investing in a modern, electronic health care records system. With this tool Public Health will consolidate multiple charting and billing systems toward achieving better health outcomes for all residents.
- Improving access to City services and increase employee efficiency by remodeling City office space in the City County Building; specifically the Assessor, Clerk, and Treasury spaces.

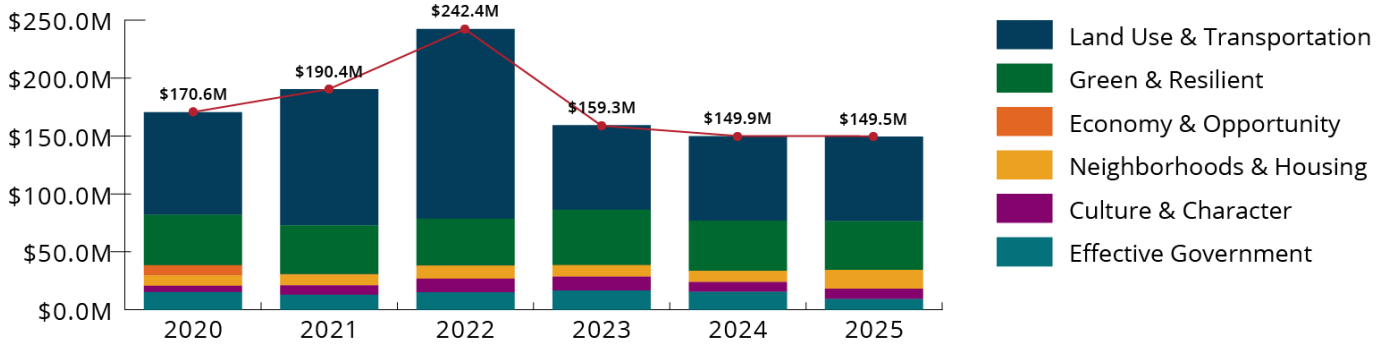
Together we will continue to meet our challenges and achieve our priorities as a city. Our vision is a Madison that is innovative, inclusive and thriving. I want that vision to be realized for all our residents. My 2020 capital budget sets a path toward that goal. I look forward to working with you toward achieving the results that all Madisonians expect.

Respectfully Submitted,
Satya Rhodes-Conway - Mayor

Budget Overview

The 2020 Executive Capital Improvement Plan (CIP) invests \$1.1 billion in 195 capital items over the next 6 years. The timing of major projects, such as construction of a new facility or a major roadway project, contributes to variability in annual budget amounts across the years of the CIP.

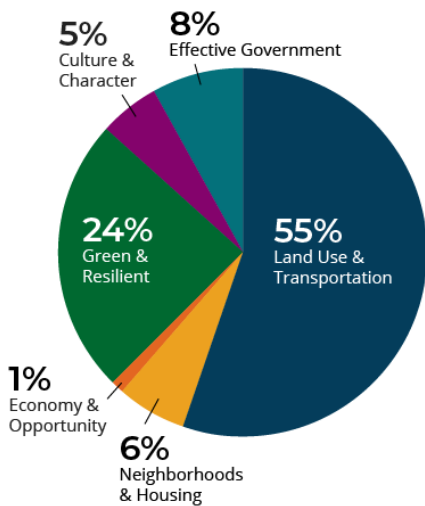
Budget by Category by Year



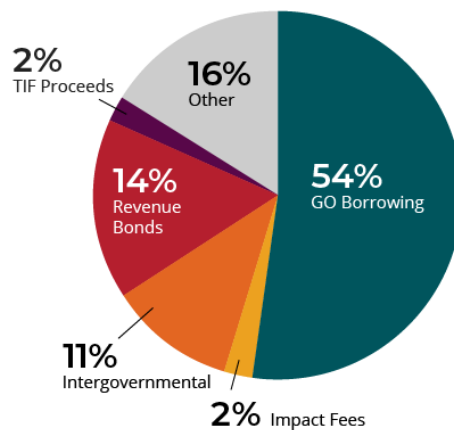
The majority of the CIP is funded through GO Borrowing, which is ultimately paid by through the General Fund (primarily funded by property taxes). Much of the debt issued by the City is rapidly repaid over a 10-year period. This practice, along with others, has helped the City to maintain its Aaa bond rating. Capital projects for the Sewer and Water Utilities are funded by revenue bonds paid back by ratepayers in subsequent years.

Land Use and Transportation projects make up the largest portion of the CIP. This category includes Engineering Major Streets and Bicycle/Pedestrian projects, Metro Transit, and Traffic Engineering.

Budget by Element



Funding Sources

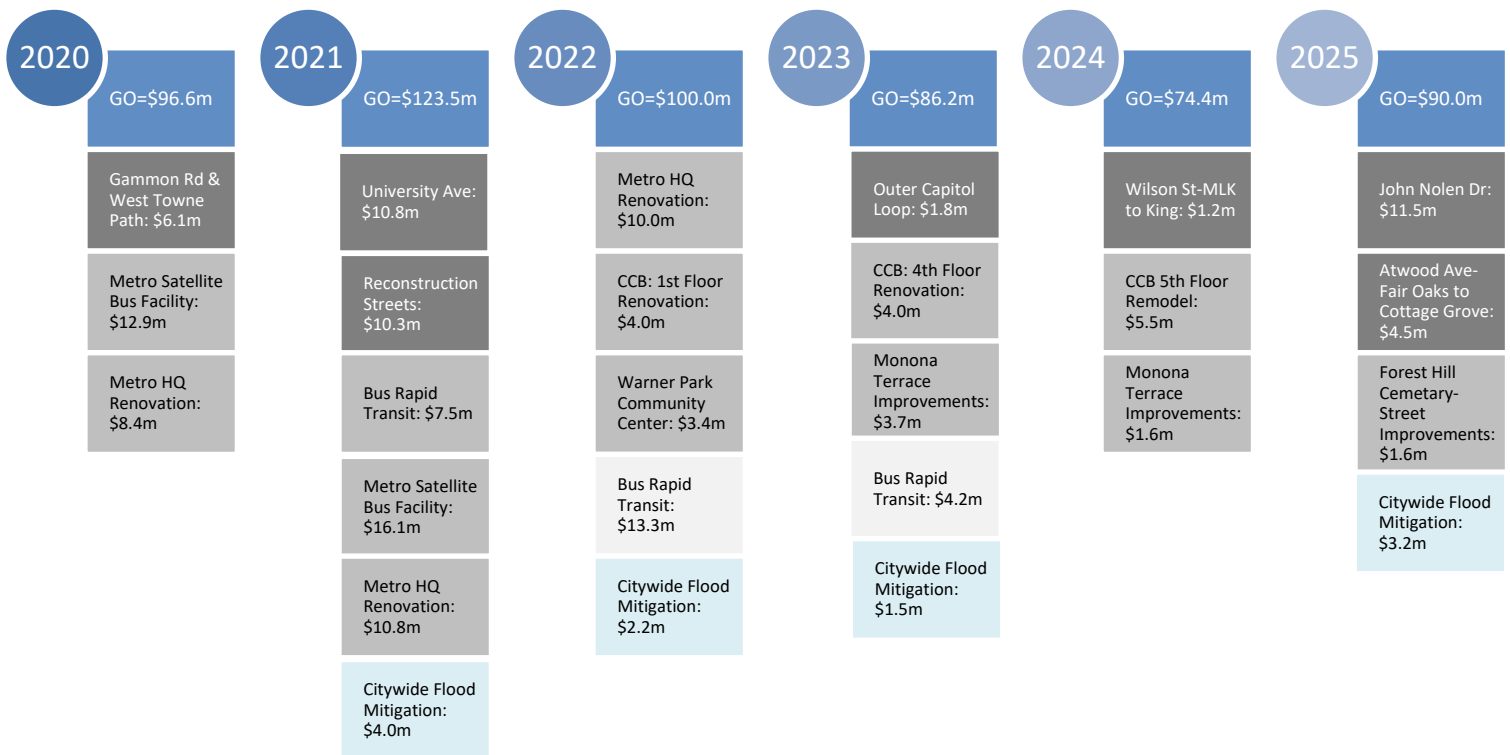
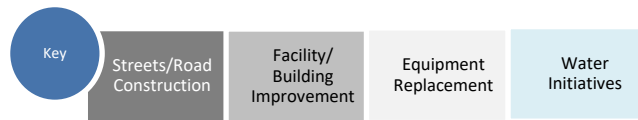


Timing of Projects

The 2020 Executive CIP sought to authorize no more than \$100 million in new GO Borrowing in any given year. This was accomplished by staggering the timing of major projects. This practice seeks to ensure future year debt service and operating costs associated with projects is sustainable in the operating budget.

MAJOR PROJECTS: 2020 CAPITAL IMPROVEMENT PLAN

GO-Funded Projects



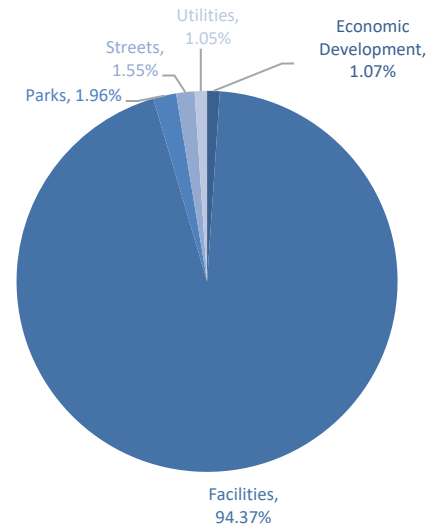
Horizon List

The Horizon List includes projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the 2020 CIP. Planning efforts around these projects should continue in 2020 seeking to address the identified outstanding issues. The 2020 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary.

With more complete information, these projects can be proposed in a future CIP planning process. Taking this action is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

The pie chart shows the Horizon List Projects categories by GO budget share, and the following table contains all projects included in the Horizon List for the 2020 Capital Budget and the estimated budget for these items. More information regarding these projects can be found on page 18 of the Executive Capital Budget.

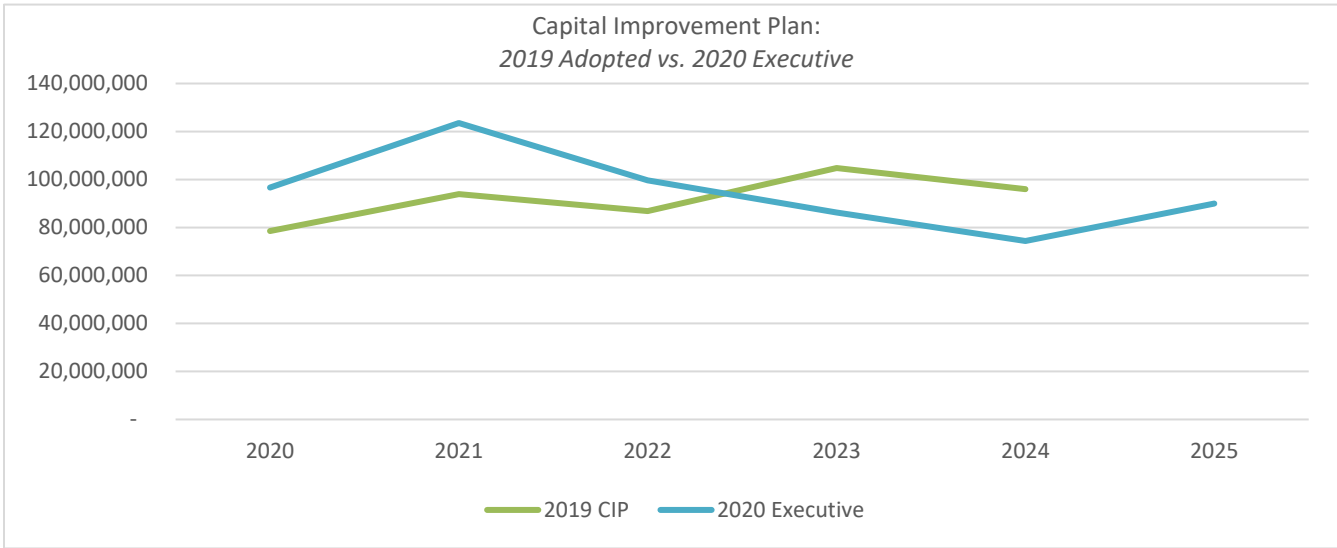
Horizon List Project Categories by GO Budget



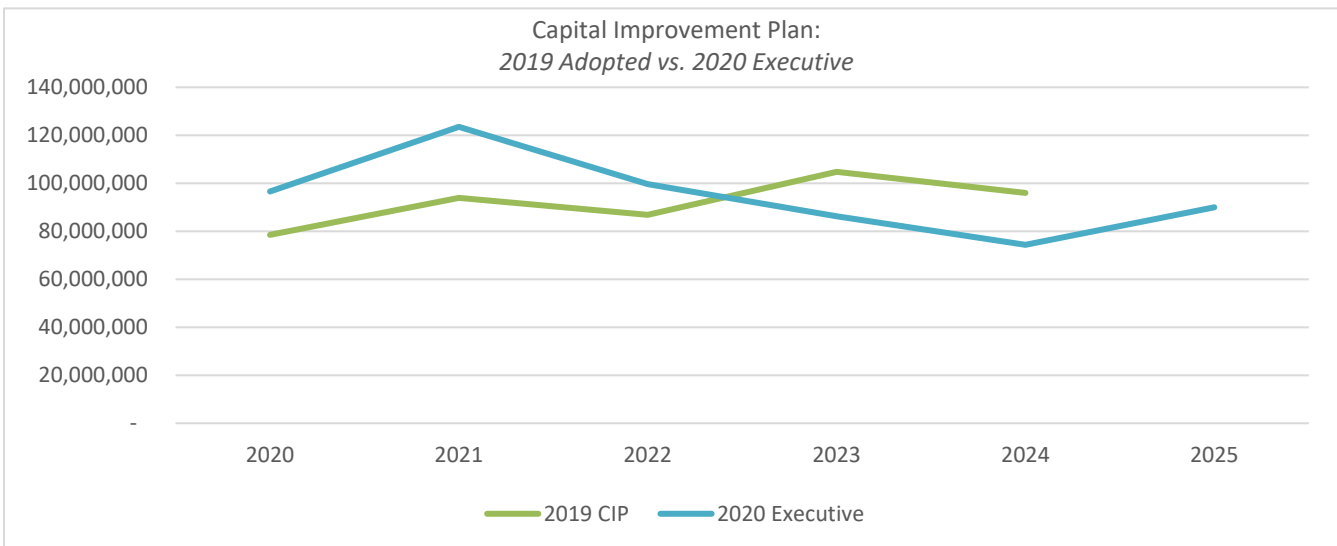
CAPITAL ITEM	CATEGORY	ESTIMATED BUDGET	
		GO BORROWING	OTHER FUNDS
Community Facilities Capital Reserve Fund	Facilities	Unknown at this Time	
Far West Public Works Facility	Facilities	\$40.0m	\$0
Property & Evidence Complex	Facilities	\$21.7m	\$0
North District Renovation/Reconstruction	Facilities	\$16.5m	\$0
Reindahl Library	Facilities	\$12.1m	\$4.5m
Fire Station 10 Renovation/Reconstruction	Facilities	\$7.8m	\$0
Fire Station 6 Remodel	Facilities	\$3.0m	\$0
Northeast Park	Parks	\$1.4m	\$3.2m
Mineral Point Road	Streets	\$1.2m	\$0.1m
Equity Business Initiative	Econ. Development	\$1.2m	\$0
Starkweather Creek Coagulant Treatment	Utilities	\$1.1m	\$0.3m
Hill Creek Park	Parks	\$0.7m	\$0.5m
Intersection Safety	Streets	\$0.5m	\$0

Variations from 2019

The proposed 2020 Capital Budget is \$26.0 more than what was anticipated in the 2019 Adopted CIP; the primary driver of the variation is advancing funding for the Metro Satellite Facility and Bus Rapid Transit. The 2020 Executive CIP shifts funding for the construction of a Metro Satellite facility from 2023 to 2020 and advances BRT from 2024 to 2020 through 2023.

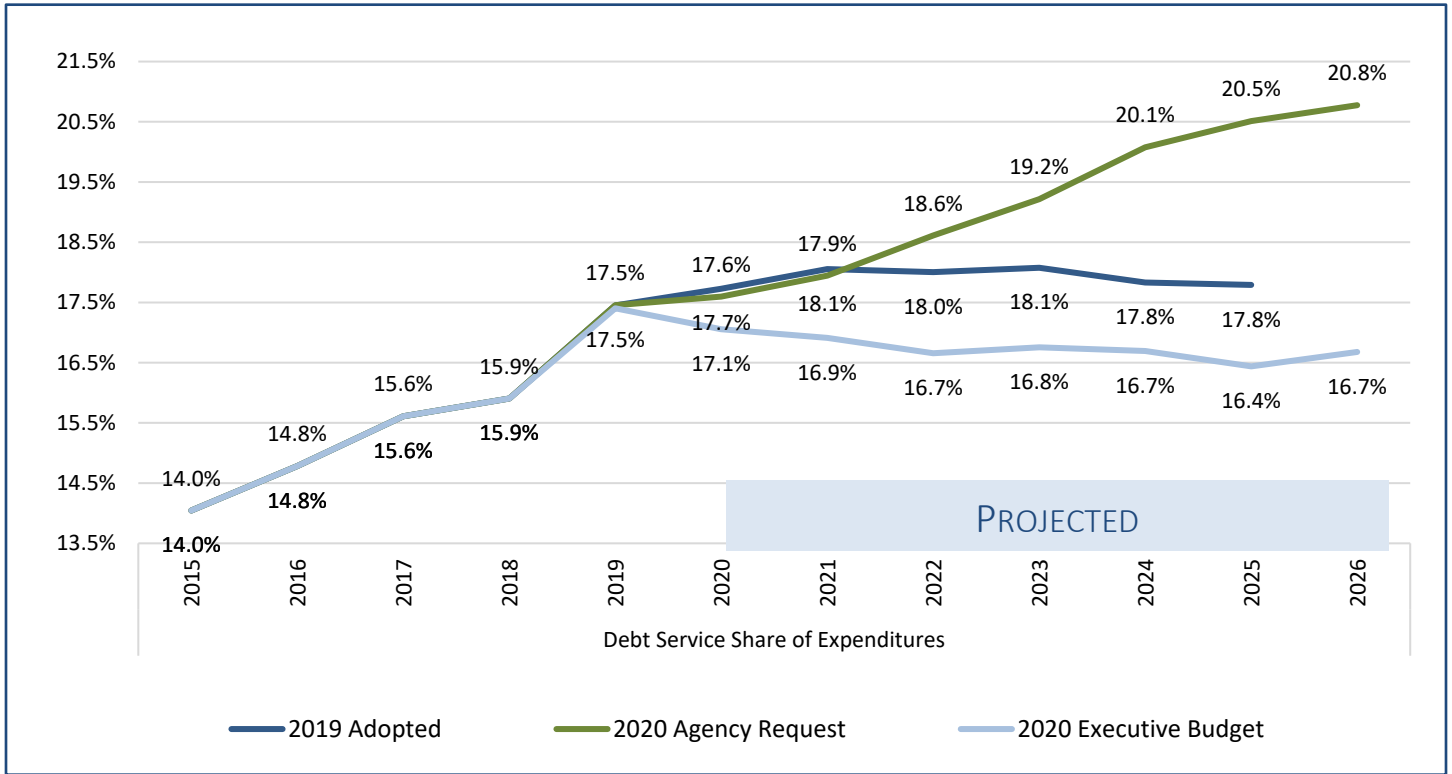


GO Borrowing in 2020 is \$18.1m higher than what was anticipated in 2019 Adopted Capital Improvement Plan. This increase is also driven by increasing in transit and offset by reductions later in the CIP.



Debt Service Projection

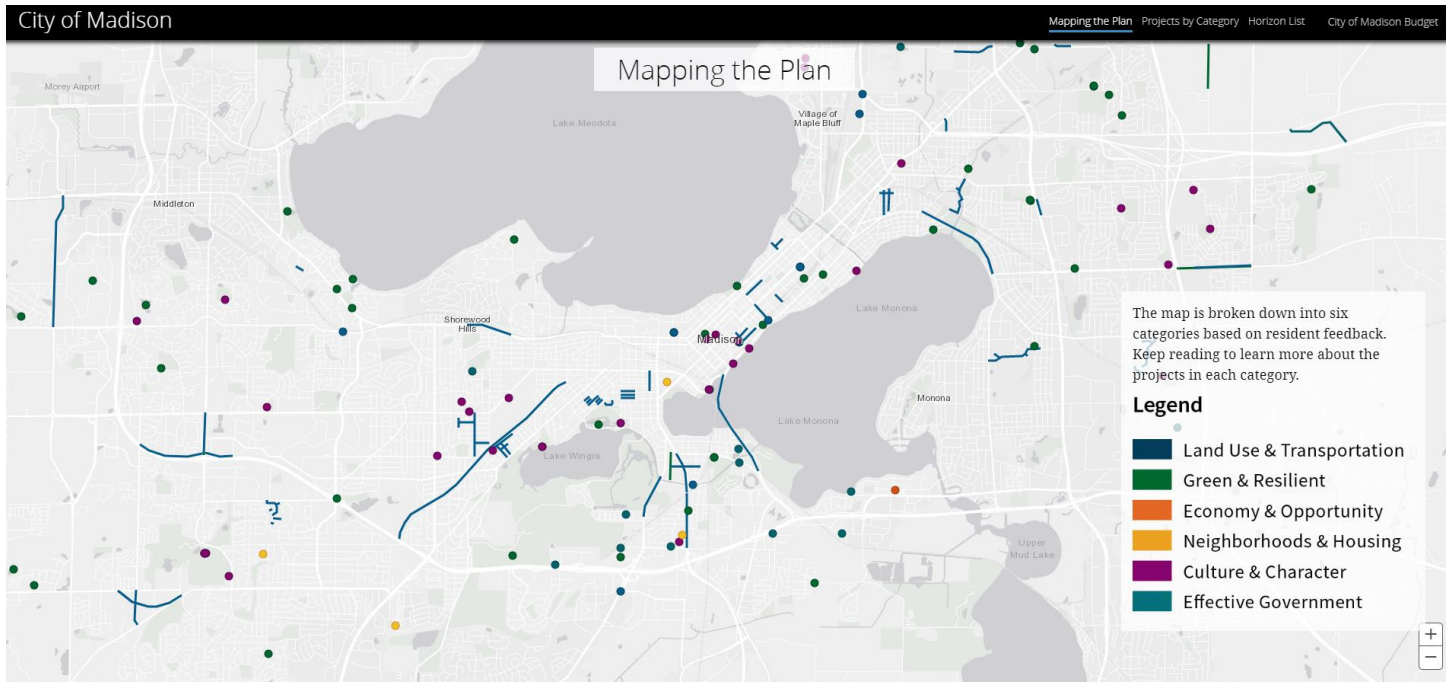
In 2020 debt service will be 17.1% of the total General Fund budget, a decrease from 17.5% in 2019. Based on anticipated projects debt service will remain under 17% through 2026.



Projections assumes 33% of each CIP year reauthorized to subsequent year; total budget increases 3% per year; 20 year borrowing on modest level. 2019 reflects reduction in application of general debt reserves from 2018.

Mapping the Capital Improvement Plan

Capital investment is happening throughout Madison. All projects with a geospatial component have once again been mapped providing a tool to see where capital projects will be taking place over the next six years. To access the full map visit www.cityofmadison.com/budget.

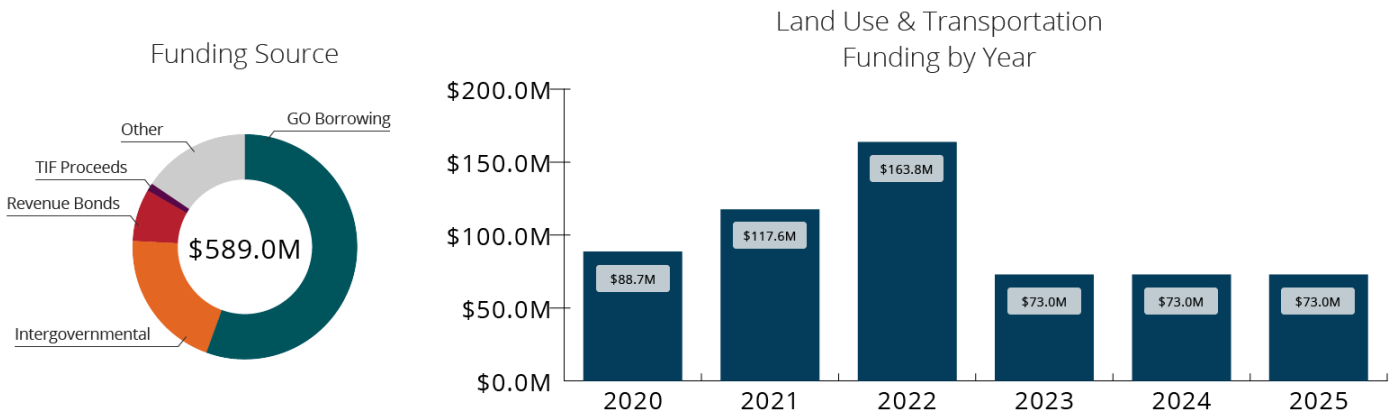


Projects included in the capital map are grouped into categories that align with six of the citywide elements: Land Use & Transportation, Green & Resilient, Economy & Opportunity, Neighborhoods & Housing, Culture & Character, and Effective Government.

Some items in the capital plan can't be visualized on a map. The 2020 Capital Budget and CIP includes funding for 195 projects, 121 of which are included on the Capital Improvement Plan map. Budget items that do not appear on this map include buses, equipment, technology, and planning efforts.

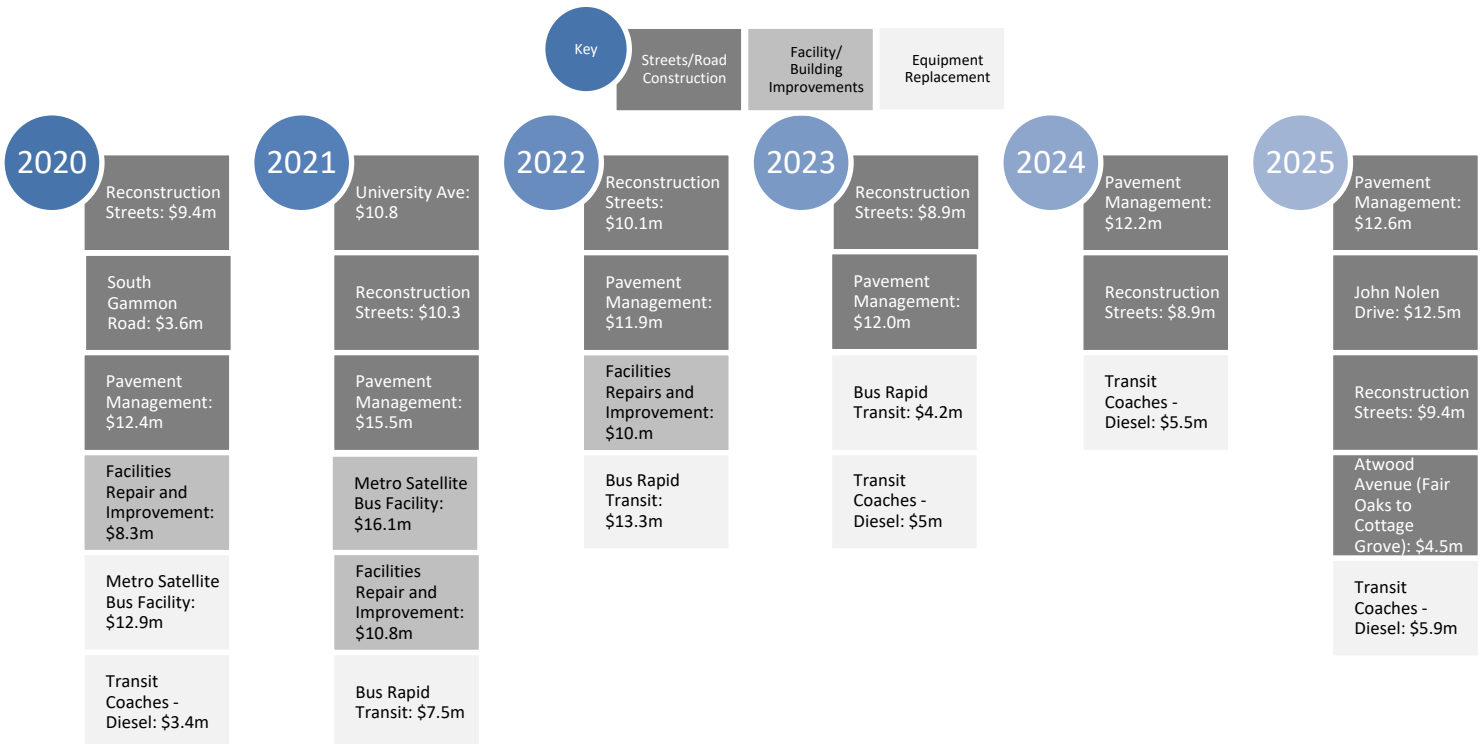
Land Use & Transportation

Land Use & Transportation projects represent the largest spending on any Element in the Capital Improvement Plan. Over the six years, \$589.0 million will be invested in the implementation of Bus Rapid Transit and maintaining and enhancing the City's network of streets and bike paths. These projects are primarily funded by GO Borrowing, which is repaid in the operating budget through property taxes.



The following chart aligns with the chart on page 4, but specifically identifies major Land Use & Transportation projects planned during the 2020 CIP. As with the chart on page 4, it represents GO Borrowing cost of the projects.

Major Land Use & Transportation Projects by Year



Land Use & Transportation Projects by Imagine Madison Strategy

Improve transit service, especially to peripheral employment and residential locations, with a focus on reducing the travel time for transit-dependent populations

- Facilities Repair and Improvement
- Transit Coaches - Diesel

Implement bus rapid transit to improve travel times, enhance reliability, and increase ridership

- Bus Rapid Transit
- Metro Satellite Facility

Ensure all populations benefit from the City's transportation investments

- General Land Acquisition Fund

Improve access to transit service to nearby cities, such as Milwaukee, Chicago, and Minneapolis

- Inter-City Intermodal Bus Terminal

Maintain downtown Madison as a major Activity Center for the region while improving access and inclusivity.

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| <ul style="list-style-type: none"> •Lake Street Garage Replacement •Blair Street, S. •Blair/John Nolen Intersection •Bridge Repair •Cedar Street •High Point Road and Raymond Road •Wilson St (MLK to King) | <ul style="list-style-type: none"> •Martin Luther King Jr Blvd •Outer Capitol Loop Southeast •Pavement Management •Pleasant View Road - Phase 1 •Railroad Crossings & Quiet Zones •Reconstruction Streets |
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Expand and improve the city's pedestrian and bicycle networks to enable safe and convenient active transportation.

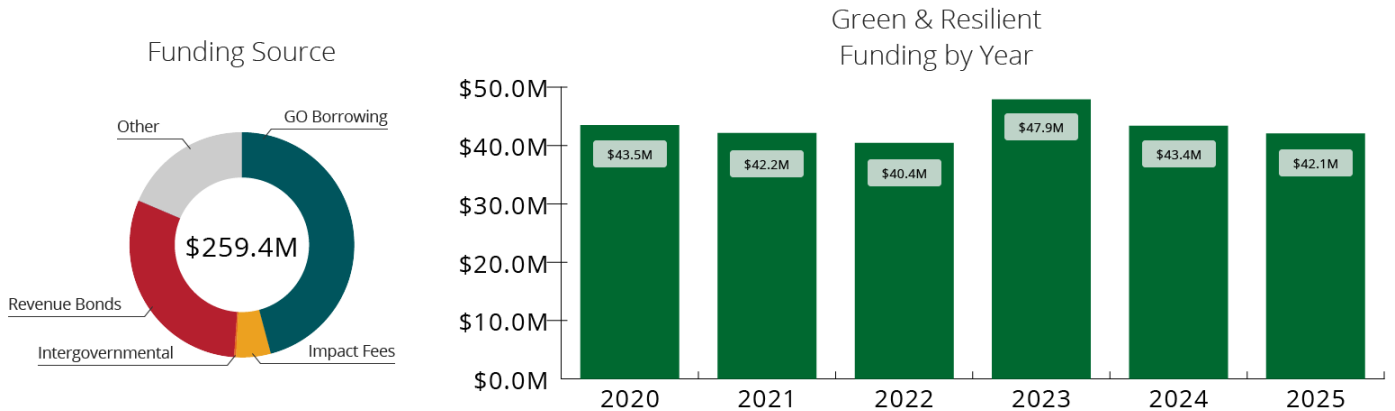
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| <ul style="list-style-type: none"> •Bike Path Updates, including Autumn Ridge Path, Cannonball Path, Garver Path, Old Middleton Underpass, Troy Drive Underpass, West Towne Path Phases 1 & 2 •Atwood Avenue •Madison in Motion | <ul style="list-style-type: none"> •Bikeways Program •Neighborhood Traffic Management & Pedestrian Improvements •Pedestrian/Bike Enhancement •Safe Routes Grants •Safe Routes to School |
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Concentrate the highest intensity development along transit corridors, downtown, and at Activity Centers.

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| <ul style="list-style-type: none"> •TID 36 Capitol Gateway Corridor •TID 42 Wingra •Park Street, South (Olin To RR) •Park Street, South (W Wash-Olin, RR-Badger) | <ul style="list-style-type: none"> •University Ave (Shorewood To University Bay) •John Nolen Drive •Cottage Grove Road (I-39 to Sprecher) •Gammon Road, South |
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Green & Resilient

Over the next six years the CIP invests \$259.4 million in Green & Resilient projects and programs, which represents 24.4% of the CIP. This is the second largest element of the 2020 CIP. These initiatives are aimed at preserving natural features, as well as offering spaces for recreation and bringing residents together. In addition to GO Borrowing, these projects receive funding from revenue bonds and repaid by ratepayers.



The following chart aligns with the chart on page 4, but specifically identifies the year that major Green & Resilient Projects will be completed. This chart shows the GO Borrowing cost of the included projects.



Green & Resilient Projects by Imagine Madison Strategy

Acquire parkland and upgrade park facilities to accommodate more diverse activities and gatherings.

- Disc Golf Improvements
- Elver Park Improvements
- Land Acquisition
- McPike Park (Central Park) Improvements
- Parks Facility Improvements
- Vilas Park Improvements

Develop a healthy and diverse urban tree canopy.

- Emerald Ash Borer Mitigation
- Street Tree Program
- Urban Tree initiatives

Improve and preserve urban biodiversity through an interconnected greenway and habitat system.

- Conservation Park Improvements
- Right of Way Landscaping & Trees

Improve lake and stream water quality

- Stormwater Quality System Improvements
- Street Cleaning Equipment
- Vehicle Replacement
- Waste Oil Collection Sites

Improve public access to the lakes.

- Beach and Shoreline Improvements
- James Madison Park Improvements

Increase the use and accessibility of energy efficiency upgrades and renewable energy.

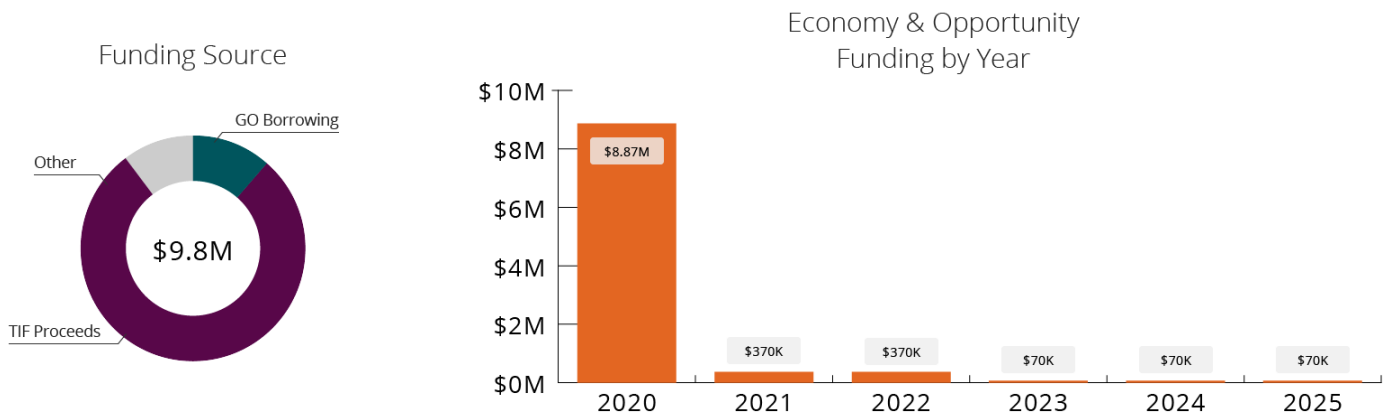
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| <ul style="list-style-type: none"> • Energy Improvements • Equipment and Vehicle Replacement • Fleet Equipment Replacement • Fire Apparatus/Rescue Vehicle • Fire Building Improvements • Fire Building Improvements - Facilities Management • General Building Improvements | <ul style="list-style-type: none"> • Light Bar Replacement Project • Neighborhood Library LED Upgrade • Park Facility Improvements • Streets Facility Improvements • Sustainability Improvements • Water Utility Vehicles & Equipment. |
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Protect Madison's water supply and infrastructure to provide safe clean drinking water.

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| <ul style="list-style-type: none"> • Booster Pump Station #128 Upgrade • Booster Pump Station #213 Lakeview Reconstruction • Chlorinators & Florinators Program • Storm Sewer System Improvements • Citywide Flood Mitigation • Unit Well #15 • Unit Well #8 Reconstruction • Unit Well 12 Conversion to a Two Zone Well • Unit Well Rehab Program | <ul style="list-style-type: none"> • Water Mains New • Water Mains Replacement, Rehabilitation, and Improvement • Water Meter and Fixed Network Program • Water Utility Facility Improvements • Water Valve Cut-In Program • Well 14 Mitigation • Well 19 Iron and Manganese Filter |
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Economy & Opportunity

The 2019 Executive CIP includes \$9.8 million for projects to support Madison’s economy and opportunities for residents. Although this element represents the smallest portion of spending in the CIP, many efforts supporting growth in Madison’s economy is interconnected with projects shown in other element—specifically Land Use & Transportation. Projects funded under in this element support community spaces geared at increasing business opportunities. The primary funding source for these projects is revenues from TIF districts in the City. The City’s operating budget includes many other initiatives on an ongoing basis aimed at advancing these strategies.

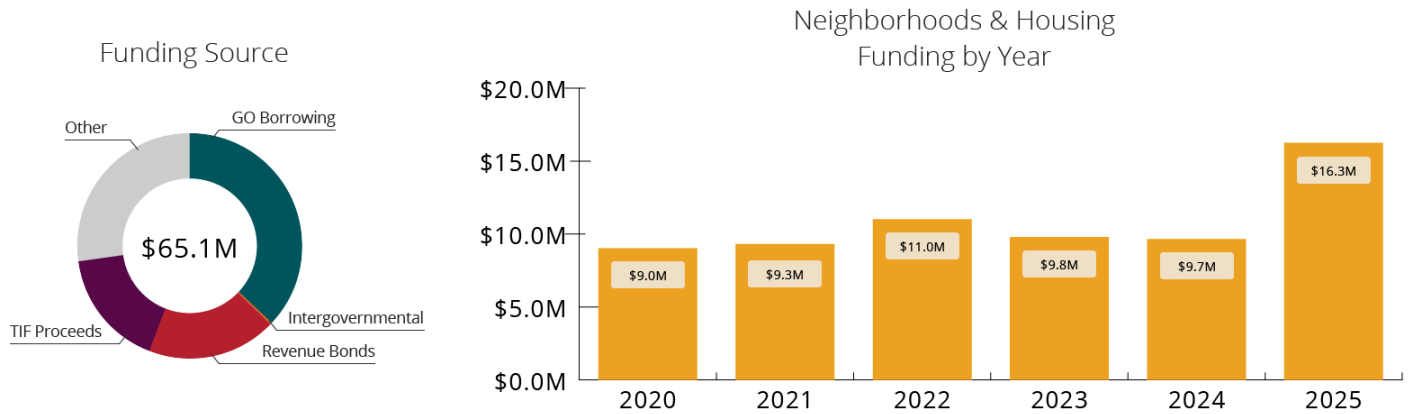


Economy & Opportunity Projects by Strategy

- Ensure an adequate supply of sites for a wide variety of employers to operate and grow.*
 - Center for Industry and Commerce
 - TID 39 Stoughton Road
- Remove barriers to achieving economic stability*
 - Bridge Lake Point Community Center
- Retain existing employers and attract new employers to ensure residents have access to jobs.*
 - Capital Revolving Fund Loans
- Support small businesses and cultivate entrepreneurship, especially businesses owned by underrepresented groups.*
 - Cooperative Enterprise Development

Neighborhoods & Housing

The 2020 CIP includes \$65.1 million for construction and investment in Madison’s Neighborhoods & Housing. These projects funded by numerous sources including GO Borrowing, TIF proceeds, and revenue bonds. Projects included in this category support the goal of the City to have a full range of quality and affordable housing opportunities for residents.

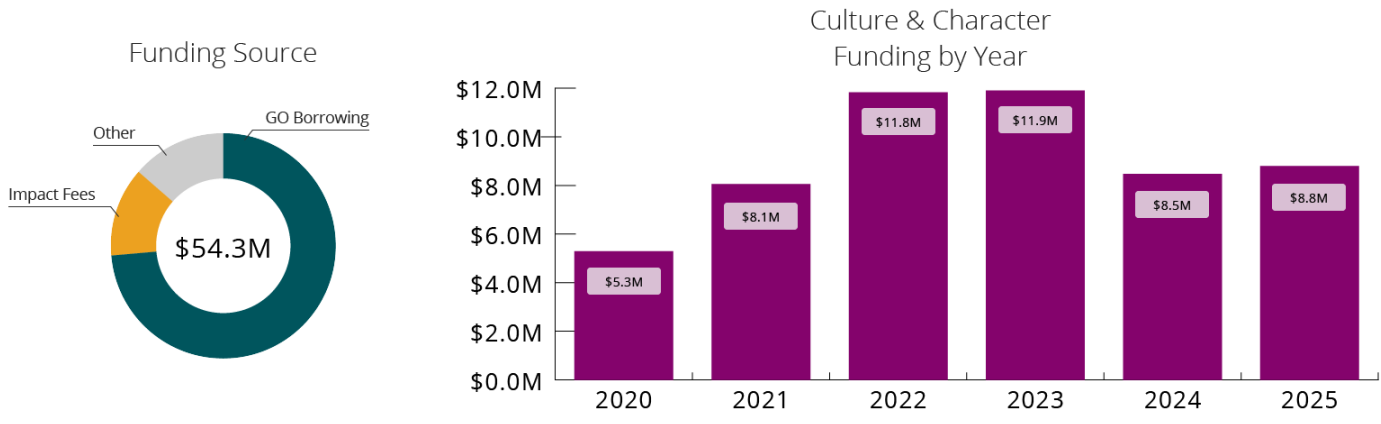


Neighborhoods & Housing Projects by Imagine Madison Strategy

<i>Create complete neighborhoods across the city where residents have access to transportation options and resources needed for daily living.</i>	
<ul style="list-style-type: none"> •Land Banking •Street Light Installation 	<ul style="list-style-type: none"> •Water Hydrants Program •Westside Water Supply
<i>Ensure access to food that is affordable, nutritious, and culturally-specific.</i>	
<ul style="list-style-type: none"> •Healthy Retail Access Program 	
<i>Increase the amount of available housing.</i>	
<ul style="list-style-type: none"> •Mosaic Ridge Construction Financing 	
<i>Integrate lower priced housing, including subsidized housing, into complete neighborhoods.</i>	
<ul style="list-style-type: none"> •Affordable Housing-Development Projects 	
<i>Support the rehabilitation of existing housing stock, particularly for first-time homebuyers and people living with lower incomes.</i>	
<ul style="list-style-type: none"> •Affordable Housing-Consumer Lending •Public Housing Redevelopment 	<ul style="list-style-type: none"> •Village on Park

Culture & Character

The 2020 CIP includes \$54.3 million to support the City’s Culture & Character. Projects funded under this Element include support for parks, playground accessibility, and the City’s Library collection. These projects are primarily funded by borrowing from the City’s general fund.



Culture & Character Projects by Imagine Madison Strategy

Create safe and affirming community spaces that bring people together and provide social outlets for underrepresented groups.

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| <ul style="list-style-type: none"> •Athletic Field Improvements •Central Library Improvements •Dog Park Improvements •10 Plus Year Flooring Replacement •Henry Vilas Zoo •Warner Park Community Center | <ul style="list-style-type: none"> • Law Park Improvements • Library Major Repairs/Replacements • Library Collection • Playground/Accessibility Improvements • Police Building Improvements • Senior Center Building Improvements |
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Create vibrant and inviting places through creative architecture and urban design.

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| <ul style="list-style-type: none"> •Brittingham Beach House Renovation •Building and Building Improvements •Facade Improvement Grants | <ul style="list-style-type: none"> • Machinery and Other Equipment • Park Land Improvements |
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Integrate public art throughout the city.

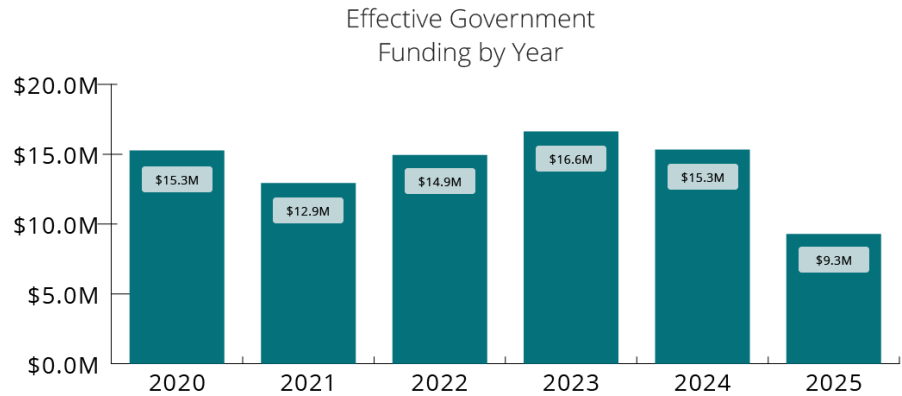
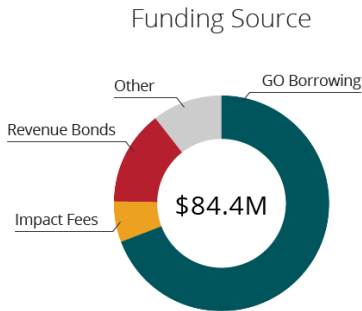
- Municipal Art Fund

Preserve historic and special places that tell the story of Madison and reflect racially and ethnically diverse cultures and histories.

- Forest Hill Cemetery Improvements

Effective Government

The 2020 CIP includes \$84.4 million for construction and investment in Effective Government. These projects are primarily funded by GO Borrowing. Projects included in this category are improvements to City facilities and investments in equipment and IT systems.



Effective Government Projects by Imagine Madison Strategy

Co-locate community facilities to provide a high level of service to all neighborhoods.

- Blackhawk Water Tower Relocation
- CCB Improvements
- Public Safety Radio System

Continue to build better relationships between police officers and the diverse communities they serve.

- Police Intervention Equipment

Ensure all neighborhoods are clean and safe through the provision of quality non-emergency services.

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| <ul style="list-style-type: none"> • Badger Life Station Replacement/Rehabilitation • Enterprise Business Solutions • Harper Lift Station Replacement • Lake Forest Lift Station Replacement/ Rehabilitation • Lift Station Rehabilitations • Mayflower Lift Station Replacement/ Rehabilitation • Sewer Access Improvements • Sewer Impact Fee Districts | <ul style="list-style-type: none"> • Trenchless Sewer Rehabilitation • Truax Lift Station Replacement • Park Equipment • Salt Storage Barn • Streets Equipment • Streets Minor Building Improvements and Repairs • Streets Yard Improvements • Traffic Safety Infrastructure • Transfer Station Tipping Floor |
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Ensure that new development occurs in locations that can be efficiently served to minimize costs on the community as a whole.

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| <ul style="list-style-type: none"> • Aerial Photo / Orthophotos • Capital Budget Administration | <ul style="list-style-type: none"> • Network and Operations Infrastructure • Security, Risk, and Compliance (formally Network Security) • Workstation Equipment Lifecycle Management |
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Improve accessibility to government agencies and services

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| <ul style="list-style-type: none"> • Broadband Management • CCB 1st, 4th and 5th Floor Remodels • Communications Equipment • Citywide Pumping Stations-Emergency Power Stationary Generators • Electronic Health Records • Database Infrastructure • Digital Accessibility and Engagement • Fueling Station at South Point • Horizon List Planning | <ul style="list-style-type: none"> • Police Technology and Equipment • Property Assessment System • Sayle Street Facility Remodel • Tax System Replacement • Technology Upgrades • Warning Sirens • CCB 1st Floor Remodel - Assessor, Clerk, & Treasurer • Traffic Safety Infrastructure • Transfer Station Tipping Floor |
|---|--|



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